



**City of McMinnville**  
**Planning Department**  
 231 NE Fifth Street  
 McMinnville, OR 97128  
 (503) 434-7311

[www.mcminnvilleoregon.gov](http://www.mcminnvilleoregon.gov)

**McMinnville Housing for Homeless Subcommittee**  
**200 NE 2<sup>nd</sup> Street, Civic Center, Conference Room**  
**Monday, November 5, 2018**  
**4:00 – 5:15 PM**

Subcommittee Members	Time	Agenda Items
Lindsey Manfrin, Chair	4:00 PM	1. Call to Order/Introductions
Melissa Alonzo	4:05 PM	2. Minutes: <i>(None)</i>
Mark Carlson Remy Drabkin	4:05 PM	3. Discussion: Strategic Doing Workshop, Carr Biggerstaff & Bob Parker <i>(Memo is attached as Exhibit 1)</i>
Dave Haugeberg Emily Howard Heather Richards Matt Scales Mary Starrett Joni Tonn	4:45 PM	4. Action Plan Updates <i>(Action Plan is attached as Exhibit 2).</i> <i>(This is an opportunity to brainstorm projects on the action plans discuss any barriers to progress or needs for further success. These action plans are evolving documents.)</i> <ul style="list-style-type: none"> <li>• Sheltering Youth</li> <li>• Sheltering Senior Women</li> <li>• Veterans</li> <li>• Vehicular Homeless</li> </ul>
Vacant, YCAP	4:55 PM	5. Update: Outreach to Funders <i>(Brief Sheet is attached as Exhibit 3)</i>
Vacant, Housing Authority Vacant, School District	5:05 PM	6. Comments <ul style="list-style-type: none"> <li>• Citizens</li> <li>• Subcommittee Members</li> <li>• Staff</li> </ul>
Vacant, Latino Community Vacant, At-Large Vacant, Youth	5:15 PM	7. Adjournment

\*Please note that these documents are also available on the City's website [www.mcminnvilleoregon.gov](http://www.mcminnvilleoregon.gov); click on Government, click on Boards and Commissions, click on McMinnville Homelessness Subcommittee. You may also request a copy from the Planning Department at the Community Development Center, 231 NE 5<sup>th</sup> Street, 503-434-7311.



**THE COLLABORATIVE**  
YAMHILL COMMUNITY SUCCESS

29 October 2018

**To** | **McMinnville Housing for Homeless Subcommittee**  
**From** | **Bob Parker and Carr Biggerstaff**  
**SUBJECT** | **OPTIONS FOR STRUCTURING A STRATEGIC DOING WORKSHOP FOCUSED ON HOMELESSNESS**

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Homelessness is a pervasive problem throughout Oregon, including in Yamhill County and McMinnville. The 2018 Yamhill County Point-in-Time survey counted 1,386 unhoused individuals. To address issues of homelessness in McMinnville, the City Council established the Homelessness Subcommittee of the Affordable Housing Task Force in 2016. The Subcommittee developed action around four key populations:

- Vehicular Homeless
- Sheltering Youth
- Sheltering Senior Women
- Veterans

Yamhill County Success (The Collaborative) is a grassroots effort funded by The Ford Family Foundation with the goal of leveraging Strategic Doing™ as a common framework throughout the county so that citizens tackle challenges more effectively and efficiently. Through interactions with City Planning staff, representatives from the Collaborative (Carr Biggerstaff and Bob Parker) were invited to present the Strategic Doing framework with the Homelessness Subcommittee on September 10<sup>th</sup>. The outcome of that presentation was that representatives of the Subcommittee supported organizing and facilitating a workshop focused on homelessness in McMinnville using the Strategic Doing framework.

Conducting a Strategic Doing workshop requires a number of decisions about how the workshop will be structured. This memo outlines various aspects of the workshop and related logistics with the intent of soliciting input and presenting options for consideration by the Homelessness Subcommittee. For the workshop to be successful, we need full support and engagement of the Subcommittee.

We need the committee to make the following decisions for us to move forward with workshop planning (options and framing questions on pages 4 & 5):

- Which option do you prefer?
- Given the preferred option, what framing question(s)?

## Strategic Doing in a Nutshell

A Strategic Doing workshop is a facilitated small group process. Workshops typically start with participant introductions followed by a brief (10-15 minute) presentation on Strategic Doing and the structure of the workshop to ground the participants. **Please note that the expectation of a Strategic Doing workshop is that every participant will make a commitment to do something after the workshop.** The doing commitment does not have to be a lot of time, but should be a minimum of one hour for each 30 day period. We typically suggest that individuals who are unwilling to make the commitment leave at the beginning of the workshop. The corollary is that Strategic Doing only works if people are committed to the doing part. And we want to be very clear that the workshop is the first step down the Strategic Doing pathway. The real action occurs after the workshop.

The process is tightly structured and uses the following steps (called rules in the Strategic Doing vernacular):

### Startup

**Rule 1:** Create and maintain a safe space for deep, focused conversation

**Rule 2:** Frame a conversation around an appreciative question

### What could we do?

**Rule 3:** Uncover hidden assets that people are willing to share

**Rule 4:** Link and leverage your assets to create new opportunities

### What should we do?

**Rule 5:** Rank all your opportunities to find your “Big Easy”

**Rule 6:** Convert your Big Easy into an outcome with measurable characteristics (Where you are going)

### What will we do?

**Rule 7:** Define at least one Pathfinder Project with guideposts (How you will get there)

**Rule 8:** Draft a short term action plan with everyone taking a small step

### What’s our 30/30?

**Rule 9:** Set a 30/30 meeting to review your progress and make adjustments. 30/30 meetings are “30 minutes at least every 30 days.” Each project takes on it’s own pace, but it’s critical for teams to communicate consistently and move things along without burdensome meetings.

**Rule 10:** Nudge, connect and promote relentlessly to build your new habits of collaboration



## Proposed Agenda

### 1:00 –1:15 Welcome, Introductions and Context for the Workshop

Lindsey Manfrin, Co-Chair  
Carr Biggerstaff, The Collaborative

### 1:15- 1:30 Overview of Strategic Doing Process

Carr Biggerstaff, The Collaborative  
Robert Parker, Insitute for Policy Research and Engagement, University of Oregon

### 1:30-3:00 Strategic Doing Part I

Steps 1-5 (Groups identify their “Big Easy”)

### 3:00-3:15 Break

### 3:15-4:30 Strategic Doing Steps Part II

Steps 6-10 (Groups identify pathfinder projects, assign tasks and schedule 30/30s)

### 4:30-5:00 Report Out and Next Steps

Report outs from each table; commitment to doing!

## Workshop Objectives and Potential Structures

The workshop should have multiple objectives:

- Tangible action related to the pressing issue of housing the homeless in McMinnville
- Creating new and innovative pathways to addressing issues
- Building capacity among the Subcommittee and city staff around strategic doing
- Identifying hidden assets that exist in the network
- Creating new connections in the network
- Bringing new voices to the conversation and doing

The key outcome will be making progress towards the Subcommittee’s mission.

With these objectives in mind, the workshop could be structured in several ways. This primarily relates to Rule 2: Framing the Conversation Around an Appreciative Question, but it also relates to how you want to organize the participants. Note that we encourage the Subcommittee to propose variations to the framing questions—you are more directly familiar with McMinnville than we are. We may suggest variations to these based on our experience with framing questions. We underscore that having appropriate framing questions is critical to the success of

the workshop. If we pose the wrong question, discussions may go in unproductive directions or get bogged down.

### Option I: Frame the discussion around a broad question

In this option, all of the tables would tackle the same question. It would represent stepping back and reassessing the issue with the intent of identifying new creative pathways. It has the downside of ignoring work that the committee has already done. Potential framing questions include (note that these are from Ed Morrison, the founder of Strategic Doing):

- Imagine that our children and grandchildren no longer confront the challenge of homelessness. How could we create that future?
- Imagine that our community becomes a global leader in developing innovations to end homelessness. What would that look like?
- Homelessness is a complex, long-term challenge. What might we achieve by approaching homelessness in steps that are achievable, whittling away at homelessness - and where would we start?

Because this approach uses the same question, participants could be assigned tables or allowed to self select.

### Option II: Frame the discussion around key populations

The Subcommittee has already developed actions and made some progress around four key populations:

- Vehicular Homeless
- Sheltering Youth
- Sheltering Senior Women
- Veterans

This option would need to identify whether or not these are the right sub-populations to focus on and then create discussions—one for each population. The benefit of this approach is that it builds on the existing structure. The downside is that individuals might identify actions that have already been completed.

Potential framing questions could include:

- What would it look like if individuals camping in vehicles had a range of safe and legal options for a place to sleep at night and be during the day?
- Imagine that every youth in McMinnville had the ability to access resources that would prevent them from being unhoused? What would that look like?
- Imagine that every senior woman in McMinnville had the ability to access resources that would prevent them from being unhoused? What would that look like?
- What would it look like if every veteran in McMinnville had housing options?



- What combination of housing resources might be assembled to develop a flexible, adaptable "package" of housing options for these various populations? How might they be coordinated?

For this workshop, we could pre-assign individuals to tables, or use more of a “world café” approach where individuals could self select tables (up until each table was full). That might lead to the possibility that all participants select the same topic. If we take this approach, we can structure it so table guides are flexible in what framing question they use. It does create a few logistical issues, but we do not see them as insurmountable.

### Option III: Hybrid of Options I and II

This approach would be mix and match. Some tables could talk about the broad question; others the narrower questions. Again, allowing participants to self select topics is an option.

## Workshop Logistics

**Date:** tentatively scheduled for Monday, December 10, 2018

**Time:** 1-5 pm

**Location:** TBD.

**Participants:** Up to 40. Strategic Doing is a facilitated discussion approach that requires trained “table guides” that are familiar with the process. We currently have five table guides confirmed for the workshop. Tables of eight individuals are ideal for deep, focused discussion. Larger groups are possible, but reduce individuals’ ability to engage.

**Knowledge Keepers:** Strategic Doing also requires “knowledge keepers” or notetakers. The process follows 10 pre-determined steps and information is required in a Strategic Doing Pack. Knowledge keepers do not need deep training, but it is useful if they have some familiarity with the process.

**Nudgers:** Sometimes called “chief doing officers,” nudgers are essential for this to be a success. Our recommendation is that one individual from the Subcommittee be appointed the nudger for each table. The Collaborative will support the nudgers through the early 30/30 meetings with the intent of building capacity and momentum so the process can sustain itself over time.

**MAHTF – HOMELESSNESS SUBCOMMITTEE  
VEHICULAR HOMELESS ACTION PLAN**

**EXHIBIT 2**

**Camping Ordinance adopted August 28, 2018 (Ordinance #5057). See attached flyer.**

**Goal 1: Identify feasibility of a 90-day Pilot Car Camping Project for homeless individuals and families residing in vehicles.**

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Research successful car camping projects in similar communities and compile lessons learned.	Vehicular Homeless Workgroup	11/7/2017	Ongoing	
2	Identify partners to manage voucher system.	Vehicular Homeless Workgroup	11/7/2017	12/11/2017	Provoking Hope and St. Vincent de Paul
3	Identify partners for host sites.	Vehicular Homeless Workgroup	11/7/2017	Ongoing	
4	Identify partners for sanitation and waste disposal services.	Remy Drabkin, City Council	11/7/2017	12/5/2017, Ongoing	Recology for waste
5	Research city code requirements and necessary amenities to meet codes.	Natalee Levine, City Attorney	12/7/2017	Ongoing	
6	Create program materials such as protocols, agreements, handouts, vouchers, etc.	Jenny Bennett, Public Health VISTA	12/7/2017	Ongoing	

**Goal 2: Implement 90-day Pilot Car Camping Project.**

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Make recommendation to city council.	MAHTF			
2	Pass necessary ordinance to allow 90-day car camping project. After step 1.5 is complete, we will know if these are private parking sites and/or city sites.	MAHTF			Additional steps may need to be taken for city sites.
3	Promote program through community meetings and agencies ex: meal sites, SIT teams, post flyers, etc.	Provoking Hope, Managing Agency			
4	Accept applications and administer vouchers.	Provoking Hope, Managing Agency			

**Goal 3: Measure success of 90-day Pilot Car Camping Project to determine next steps.**

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	After 90 days of implementation, assess project for successes and setbacks.	Managing Agency			
2	If deemed successful, make necessary adjustments and build capacity with more host sites.	Managing Agency			
3	Encourage churches to adopt program as permitted by ORS 203.082.	MAHTF			

**MAHTF – HOMELESSNESS SUBCOMMITTEE  
SHELTERING YOUTH ACTION PLAN**

**Goal 1: Develop youth drop-in center in McMinnville.**

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Identify new site now that 14th street property determined not suitable due to rehabilitation costs, proximity to Gospel Rescue Mission adult population.	Mary Starrett, County Commissioner, YCAP	9/27/2017		Pass on 14 <sup>th</sup> St. Still looking for other options
2	Secure stable funding source to support 2-3 years of McMinnville Youth Outreach base operating costs.	YCAP	1/1/2018		Primary target is Federal HHS grant funding.
3	Coordinate between businesses, faith based community, and service organizations to acquire start-up resources in a cost efficient way.	Youth Homelessness Workgroup, YCAP, City, Faith-based and Community Groups.	Dependent on 1.1 & 1.2		
4	Launch Youth Outreach drop-in center in McMinnville location, based upon Newberg model. Host support programs and previously developed educational classes for youth. Will need additional ongoing operating funds for growth.	YCAP	Dependent on 1.1, 1.2 & 1.3		Possible funding from community, OHCS

**Goal 2: Build capacity of SafeShelter and Safe Families for youth in crisis in Yamhill County.**

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Promote SafeShelter and Safe Families program to increase amount of host families.	YCAP, LCS	1/5/2018		At 3 SafeShelter host families, could use more.
2	Ensure awareness of SafeShelter and Safe Families among school-based homeless liaisons and community as a whole.	YCAP, LCS	1/5/2018		Ongoing

**Goal 3: Grow Transitional Living Program for homeless youth.**

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Build capacity of Transitional Living Program to house and support more homeless youth. <b>Need to identify funding for this project.</b>	YCAP	7/1/2018	6/30/2019	New ROCC HUD grant will fund five rapid rehousing apts. for homeless youth 18-24.
2	Identify and work to obtain properties/locations to expand YCAP's Transitional Living Program for homeless youth.	YCAP			

**Goal 4: Work alongside existing organizations to prevent youth homelessness.**



Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Develop monthly Adulting 101 classes for at-risk and homeless youth, to learn applicable skills to transition to adulthood.	YCF&Y	2/1/2018		
2	Incentivize homeless and at-risk youth to seek employment and education services from YOOP!	YOOP!, Homeless Liaisons			

DRAFT

**MAHTF – HOMELESSNESS SUBCOMMITTEE  
SHELTERING SENIOR WOMEN ACTION PLAN**

**Goal 1: Increase emergency shelter options for senior women.**

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Explore potential sites in community to develop more space for emergency shelter.	City of McMinnville		6/12/2017	
2	Reach out to local shelters to assess current availability and determine pathways to build capacity.	Sheltering Senior Women Workgroup	9/27/2017		YCGRM presented plans for expansion to subcommittee 11/13/2017
3	Continue to work with existing shelters to build capacity and ensure available shelter beds utilized efficiently.	Sheltering Senior Women Workgroup	Ongoing		

**Goal 2: Develop tiny home village for senior women experiencing housing insecurity.**

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Work with interested community partners to explore opportunities for senior women tiny home village in McMinnville.	Sheltering Senior Women Workgroup	9/27/2017		Potential projects: Blanchet Farms, host churches, EASA students
2	Dependent upon Item 2.1, support the development of a tiny home project for senior women and assist in troubleshooting unforeseen hurdles they come upon.	Homelessness Subcommittee	12/11/2017		EASA students planning with Covenant Church on a tiny home village design.
3	Dependent upon success of project, seek out and encourage interested churches and organizations to duplicate tiny home project.	Homelessness Subcommittee	TBD		

**Goal 3: Develop a support program for individuals staying in tiny homes.**

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Reach out to service agencies that provide case management for older adults.	Sheltering Senior Women Workgroup	TBD		NWSDS representative is a workgroup member
2	Build relationships with interested agency(s) to provide support services to tiny home residents.	Homelessness Subcommittee	TBD		
3	Dependent upon Item 2.3, build capacity of support agency to provide services to more tiny home residents.	Service Agency	TBD		

**MAHTF – HOMELESSNESS SUBCOMMITTEE  
VETERANS HOMELESSNESS ACTION PLAN**

Short Term Actions (Due date: June 1, 2018)

<b>Item #</b>	<b>Action Item</b>	<b>Lead Agency</b>	<b>Notes: Additional Resources/Partners Needed</b>	<b>Due Date</b>	<b>Date Completed</b>
<b>1</b>	Utilizing data from PIT counts and encounters with homeless Veterans, create and maintain a “Master List” which lists all know homeless Veterans by name and tracks their housing status.	YCAP			
<b>2</b>	Create a system of community collaboration with agencies working with Veterans who can work together on updating and maintaining this list. Community partners will meet regularly to resolve barriers and monitor progress. Monthly data will be provided to collaborative partners to show how many Veterans were housed the prior month and how many Veterans are still remaining on the Master List.	YCAP	<ul style="list-style-type: none"> <li>• HAYC</li> <li>• YC Veterans Services</li> <li>• NWS&amp;DS</li> </ul>		
<b>3</b>	<p>Create master brochure for Yamhill County Veteran’s rental assistance programs. Whenever feasible refer Veterans to SSVP, VASH, Veterans Fast Track vouchers as applicable.</p> <ul style="list-style-type: none"> <li>• SSVF – Supportive Services for Veteran Families Program, provides supportive services to very low-income Veteran families in or transitioning to permanent housing.</li> <li>• VASH – The HUD-Veterans Affairs Supportive Housing (HUD-VASH) program combines Housing Choice Voucher (HCV) rental assistance for homeless Veterans with case management and clinical services provided by</li> </ul>	HAYC	YCAP	05/30/17	05/30/17

	<p>the Department of Veterans Affairs (VA). for homeless Veterans with case management and clinical services provided by the Department of Veterans Affairs (VA).</p> <ul style="list-style-type: none"> <li>• Veterans Fast Track Vouchers – Working with Yamhill County Veterans Services, HAYC provides a preference for up to 20 Veterans vouchers referred over from Yamhill County Veterans Services.</li> </ul>				
4	Encourage homeless Veteran's preference throughout the various levels of affordable housing: local emergency shelters such as the Yamhill County Gospel Rescue Mission, temporary shelter providers, rental property landlords, manufactured park providers, and affordable housing developers and property management firms. Support expansion of these resources throughout the county.	YCAP			
5	Apply for targeted funding from Oregon Housing and Community Services to assist Veterans repair existing homes in need of life, health, safety repairs.	HAYC			

Mid Term Actions (Due date: June 1, 2019)

Item #	Action Item	Lead Agency	Notes: Additional Resources/Partners Needed	Due Date	Date Completed
1	As funding opportunities arise, secure additional funding for Veteran-specific rental assistance.	HAYC/YCAP			
2	Continue system of community collaboration with agencies working with Veterans that was created under Short Term Actions #2. Continue to brainstorm additional ideas for housing homeless Veterans.	YCAP			
	Working with cities, establish tiny house zoning				

3	overlays and work with churches and other interested partners in utilizing tiny houses to house homeless veterans.				
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Long Term Actions (Due date: June 1, 2020)

Item #	Action Item	Lead Agency	Notes: Additional Resources/Partners Needed	Due Date	Date Completed
1	Achieve and sustain “functional zero” – At any point the number of veterans experiencing sheltered and unsheltered homelessness in our community will be no greater than the average monthly housing placement rate for veterans experiencing homelessness in our community.	YCAP			



# McMinnville Car Camping Pilot Program

## **What is a Car Camping Program?**

The Car Camping Program provides individuals and families living in their vehicles a safe, legal place to park for a limited amount of time.

## **Why does McMinnville need a Car Camping Program?**

Affordable, available housing is difficult to find right now in McMinnville. This has brought many families and individuals to living in their vehicles without a safe and stable place to stay. A Car Camping Program would provide short-term stability while these individuals and families work toward long-term self-sufficiency.

## **What is a host site?**

A host site can be a religious institution, business, or public entity that grants permission for 1-3 vehicles to park in their parking lot for an agreed upon amount of time. Host sites need to have a parking space, locked sanitary facilities, garbage disposal, and storage space for residents of the Car Camping Program. These amenities can be provided through the program manager via sponsored service providers.

## **How will the Car Camping sites be kept clean and safe?**

Car Camping residents will be screened by a nonprofit site manager before being assigned a site. This nonprofit will check-in regularly with residents of the program and provide referrals to needed resources.

## **BE PART OF THE SOLUTION—HOW YOU CAN HELP:**

The Car Camping Program needs host sites and sponsorships for sanitary facilities. If you or your organization would be willing to be a host site or sponsor a sanitary facility please contact Champion Team for more information.

## **Thank you to the following sponsors!**

- Champion Team for providing program management
- Recology for providing garbage disposal services
- Alan Ruden Inc for sponsoring sanitary facilities for two sites for one year.
- Dean Klaus for sponsoring sanitary facilities for one site for one year.



Please contact Champion Team with questions and host site suggestions.

Phone (503) 474-4600



PLANNING DEPARTMENT, 231 NE Fifth Street, McMinnville, Oregon 97128

[www.mcminnvilleoregon.gov](http://www.mcminnvilleoregon.gov)

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### **HOUSING IN MCMINNVILLE:**

Nestled in the Willamette Valley, enjoying small town charm with urban amenities, McMinnville has been recognized as a desirable place to live. With a population of 33,665 people, McMinnville is the county seat of Yamhill County (106,300 population). However, underlying that story is also a story of housing challenges and housing vulnerability. 54% of McMinnville renters experience housing costs burden where more than 30% of their income is dedicated to their housing, and 33% of the home owners with mortgages are also burdened. These are considered unaffordable conditions that are vulnerable to loss of stable housing for the residents. Additionally, the homeless population in the county grew by 30% in the past year, and the homeless population with no shelter opportunities grew by an astounding 54% in the past year. The number of unaccompanied youth experiencing homelessness under the age of 18 doubled in population. Compared to other counties in Oregon, Yamhill County has the highest number of persons who are homeless and fleeing domestic violence in the state behind Multnomah County. Land supply to build new housing is limited. Building permits are trending at 50 – 60% of historic trends. Market rate prices for apartment units and homes are increasing by 7 – 10% per year.

One of the top City and community priorities is affordable housing and housing the homeless population.

### ***MCMINNVILLE AFFORDABLE HOUSING TASK FORCE***

***(Partners coming together under the lead of the City of McMinnville to problem solve):***

In 2015, the City of McMinnville took the lead in forming a committee to discuss solutions for the housing needs that were becoming prevalent in the community. A broad base of community stakeholders were invited to the table to talk about what could be done that was high-impact, near-term actions and high-impact, long-term actions. In 2016, the City of McMinnville officially appointed a McMinnville Affordable Housing Task Force to serve in an advisory role to the McMinnville City Council. This Task Force is populated by City Councilors, housing providers, non-profit service providers, housing developers and business people. They meet monthly and have been diligently working on removing barriers to construct transitional and permanent housing for McMinnville residents, and developing programs to help address immediate needs. Outcomes have been creative. There are two non-profit home builders (Habitat for Humanity and Community Homebuilders) that are building out entire neighborhoods, placing families in homes with sweat equity. A homeless shelter, the Gospel Rescue Mission, is expanding its facility to offer more permanent transitional shelter. Yamhill County Health and Human Services is working with developers to lease space for social relief facilities, electing to spend their limited resources on renting housing for those in need rather than spending it on the upfront capital of construction. However it clearly is not enough. The community is committed to working together in partnership, collaboratively and creatively towards solutions, but resources are limited and capacity is strained.

**HOMELESSNESS:**

**Data: Point in Time Count, Homeless in Yamhill County:**

Point-In-Time Count	Total Homeless Population	Year over Year Change	Sheltered	Year over Year Change	Precariously Housed (Doubled-Up / Couch-Surfing)	Year over Year Change	Unsheltered	Year over Year Change
2018	1,386	+ 30%	240	+18%	729	+27%	417	+54%
2017	1,066	- 12%	203	+22%	573		270	
2016	1,197	n/a	167	n/a				

**2018 Notes:**

Sheltered –

- 24 of the people who were sheltered were fleeing domestic violence (10%)

Doubled-Up / Couch Surfing -

- 51 of the people who were couch surfing were fleeing domestic violence (12%)
- 411 of those couch surfing were 18 years of age or younger (56%)
- 25 of those couch surfing were 55 and older (3.4%)

Unsheltered -

- 51 of the people who were unsheltered were fleeing domestic violence (12%)
- 64% of people who were unsheltered were single and 36% were families.

**Unaccompanied Youth:**

<b>2018</b>	98 Total	27 in Shelter 71 Unsheltered	68 (18-24 years old)	30 (18 and under)
<b>2017</b>	89 Total	34 in Shelter 55 Unsheltered	59 (18-24 years old)	14 (18 and under)

**Unaccompanied Youth Notes:**

The number of unaccompanied youth experiencing homelessness increased by 10% from 2017 to 2018, however the amount of unaccompanied youth under the age of 18 years old increased by 115%, more than doubled between 2017 and 2018. Additionally the number of youth in shelter went down by 20% from 2017 to 2018.

**Statewide Comparison:** Yamhill County is the 10<sup>th</sup> most populated county in Oregon.

2018 Point in Time Count results show that we have:

- The 7<sup>th</sup> highest population by county of persons who are literally homeless.
- The 2<sup>nd</sup> highest number of persons who are homeless and fleeing domestic violence.
- The 5<sup>th</sup> highest number of persons who are homeless with serious mental illness.



**CITY OF MCMINNVILLE HOUSING FOR HOMELESS SUBCOMMITTEE:**

In 2017, the City of McMinnville’s Affordable Housing Task Force formed a Housing for Homeless subcommittee with the focused purpose of trying to provide more shelter for residents in McMinnville experiencing homelessness.

Recognizing that this was an issue that needed across the board partnerships and collaboration, the subcommittee was formed with representatives from the City of McMinnville (City Councilor Remy Drabkin and Planning Director), Yamhill County (the chair of the subcommittee is the Deputy Director of Yamhill County Health and Human Services and County Commissioner Mary Starrett is a member), the business community, the faith-based community, representatives from the community action partnership, the housing authority, the homeless shelter and non-profit service providers serving the homeless population, senior citizens, veterans and the Latino community, and engaged community members.

The subcommittee decided early on that they needed to focus on different subsets of the homeless population as the needs and desires were different amongst the subsets. The committee initially chose to develop workgroups with work plans for reducing homeless populations amongst the youth, senior women, vehicular homeless and veterans. Each work group developed action plans to help guide their work. The work groups meet periodically throughout the month to advance their action plans. The subcommittee meets as an entire group bi-monthly to brainstorm how to overcome challenges and create opportunities through leveraging their collective efforts and partnerships together.

Updated 7/5/2018

**MAHTF – HOMELESSNESS SUBCOMMITTEE  
VEHICULAR HOMELESS ACTION PLAN**

Goal 1: Identify feasibility of a 90-day Pilot Car Camping Project for homeless individuals and families residing in vehicles.

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Research successful car camping projects in similar communities and compile lessons learned.	Vehicular Homeless Workgroup	11/7/2017	Ongoing	
2	Identify partners to manage voucher system.	Fracking Hope and St. Vincent de Paul	11/7/2017	Ongoing	
3	Identify partners for host sites.	Vehicular Homeless Workgroup	11/7/2017	Ongoing	
4	Identify partners for sanitation and waste disposal services.	Emily Drabkin, City Council	10/7/2017	12/5/2017, Ongoing	Recology for waste
5	Research city code requirements and necessary amendments to meet codes.	Natalie Lewis, City Attorney	12/7/2017	Ongoing	
6	Create program materials such as protocols, agreements, handouts, vouchers, etc.	Janey Rowell, Public Health NHTA	12/7/2017	Ongoing	

Goal 2: Implement 90-day Pilot Car Camping Project.

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Make recommendations to city council.	MAHTF			Additional steps may need to be taken for city sites.
2	Plan necessary ordinance to allow 90-day car camping project. After step 1 is complete, we will know if these are private parking sites and/or city sites.	MAHTF			
3	Promote program through community meetings and agencies on street sites, 311 issues, and press releases.	Fracking Hope, Managing Agency			
4	Accept applications and administer vouchers.	Fracking Hope, Managing Agency			

Goal 3: Measure success of 90-day Pilot Car Camping Project to determine next steps.

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	After 90 days of implementation, assess program for success and viability.	Managing Agency			
2	If deemed successful, make necessary adjustments and build capacity with more host sites.	Managing Agency			
3	Encourage churches to adopt program as permitted by ORS 303.080.	MAHTF			

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**Sample Youth Action Plan**

Updated 2/13/2017

**MAHTF – HOMELESSNESS SUBCOMMITTEE  
SHELTERING SENIOR WOMEN ACTION PLAN**

Goal 1: Increase emergency shelter options for senior women.

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Explore potential sites in community to develop more space for emergency shelter.	City of McMinnville		6/12/2017	
2	Reach out to local shelters to assess current availability and determine pathways to build capacity.	Sheltering Senior Women Workgroup	5/27/2017		YCCA/M presented plans for expansion to subcommittee 11/13/2017
3	Continue to work with existing shelters to build capacity and ensure available shelter beds utilized efficiently.	Sheltering Senior Women Workgroup	Ongoing		

Goal 2: Develop tiny home village for senior women experiencing housing insecurity.

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Work with interested community partners to explore opportunities for senior women tiny home village in McMinnville.	Sheltering Senior Women Workgroup	5/27/2017		Potential projects: Blanchet Farms, host churches, EASA students.
2	Dependent upon item 2.1, support the development of a tiny home project for senior women and assist in troubleshooting unforeseen hurdles they come upon.	Homelessness Subcommittee	12/11/2017		EASA students planning with Covenant Church on a tiny home village design.
3	Dependent upon success of project, seek out and encourage interested churches and organizations to duplicate tiny home project.	Homelessness Subcommittee	TBD		

Goal 3: Develop a support program for individuals staying in tiny homes.

Item #	Action Steps	Responsible Party	Date to Begin	Date Completed	Notes
1	Reach out to service agencies that provide case management for older adults.	Sheltering Senior Women Workgroup	TBD		MYSDOS representative is a workgroup member.
2	Build relationships with interested agency(ies) to provide support services to tiny home residents.	Homelessness Subcommittee	TBD		
3	Dependent upon item 2.3, build capacity of support agency to provide services to more tiny home residents.	Service Agency	TBD		

**Sample Senior Women Action Plan**

**Success thus far:**

- **Homeless Veterans** – The Yamhill County Housing Authority successfully received more housing vouchers for Veterans.
- **Vehicular Homeless** – The City of McMinnville recently adopted an ordinance to enable a car camping program modeled after the successful program in Eugene.
- **Senior Women** – A church partnered with the high school engineering program to design a tiny home for senior women to build a small cluster of cottages on church-owned property. This project remains unbuilt as the church continue to dialogue about the feasibility.
- **Youth** – the subcommittee still struggles to add additional shelter opportunities for unaccompanied youth experiencing homelessness.

**Next Steps:** Recently the Housing for Homeless Subcommittee elected to join with the Yamhill County Collaborative to participate in a pilot “Strategic Doing” project funded by the Family Ford Foundation to help implement successful actions towards the goal of providing shelter for those experiencing homelessness in McMinnville.

**HOME BURDENED IN MCMINNVILLE – VULNERABLE TO HOMELESSNESS**

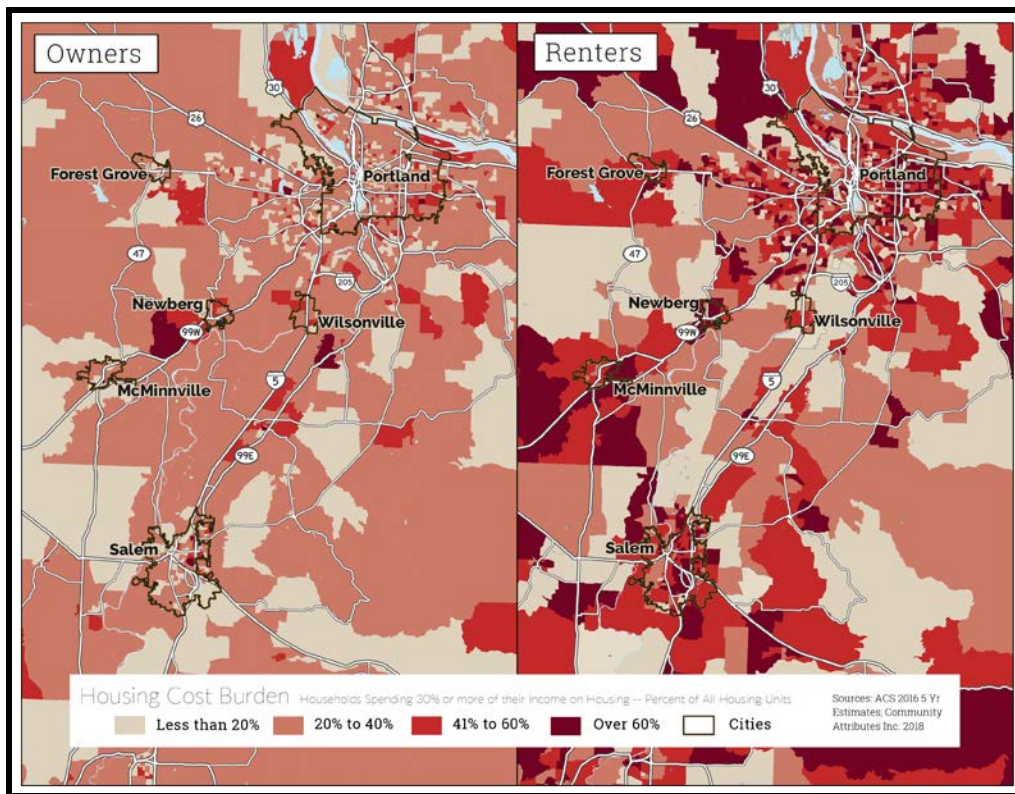
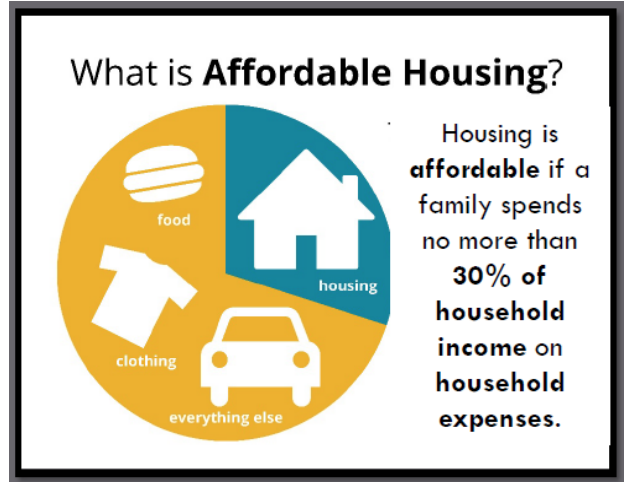
***Unaffordable Housing in McMinnville:***

❖ **HOME OWNERS:** 1/3 (33%) of home owners with mortgages are in unaffordable conditions.

1386 households of 4481 households with mortgages in the city.

❖ **RENTERS:** 1/2 (54%) of renters are in unaffordable housing.

2662 Rental Units of 4956 Rental Units in City



***HOUSING AND WAGES IN MCMINNVILLE***

<p><b><i>Median Household Income = \$53,335</i></b></p>	<p><b><i>Median Home Price – Currently Listed = \$377,450</i></b>  <b><i>Median Price of Home Sold = \$317,000</i></b>   <b><i>Average rent for an apartment is \$1113</i></b>  <b><i>Two bedroom apartment rates average is \$1048</i></b></p>
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