

#### Joint City Council and Planning Commission

September 10, 2024





#### The Housing Production Strategy Steps are...

Housing Needs and Capacity
Analysis

People Experiencing Homelessness ...an 8-year action plan that identifies strategies to meet the city's housing needs, both in the near-term and over the long-term

Contextualized
Housing Need: What
is city's future
housing need?

Historically marginalized communities and other protected classes

Develop strategies
to meet future
housing need,
incorporating
Affirmatively
Furthering Fair
Housing



Evaluation of strategies to achieve fair and equitable housing outcomes



Housing Production
Strategy Report with
policies or actions that
the City will implement



Annual reporting and mid-term HPS reflection



#### How is this different than a Housing Needs Analysis?

## Housing Needs Analysis

- Buildable lands inventory
- Housing market
- Demographics & socioeconomic characteristics
- Housing affordability
- Forecast of new housing
- Assessment of land sufficiency

# Housing Production Strategy

#### New State requirement: HB 2003 (2019)

- Refined understanding of housing need
- Evaluation of gaps in existing policies
- Identification of potential strategies
- Evaluation of new strategies
- Assessment of whether the strategies help achieve fair and equitable outcomes



## McMinnville's Housing Production Strategy Schedule

1

Analyze Housing
Needs

#### **Spring to Summer 2024**

- Identify housing needs and barriers to accessing housing
- Seek input from community, project advisory & affordable housing committees
- Input from Planning Commission & City Council

2

Land Use Efficiency
Measures

#### Fall 2024 to Winter 2025

- Draft and review measures
- Seek input from community, project advisory & affordable housing committees
- Input from Planning Commission and City Council

3

Develop Housing Actions

#### Sum. 2024 to Winter 2025

- Identify gaps in existing policies and actions to address unmet housing needs
- Seek input from community, project advisory & affordable housing committees, Planning Commission & City Council

4

Final Report and Adoption

#### Winter 2025 to Spring 2025

- Develop draft Housing Production Strategy
- Seek community input
- Conduct Planning Commission & City Council hearings
- Adopt final Housing Production Strategy in Spring 2025

**Community Engagement** 







## McMinnville's Unmet Housing Needs



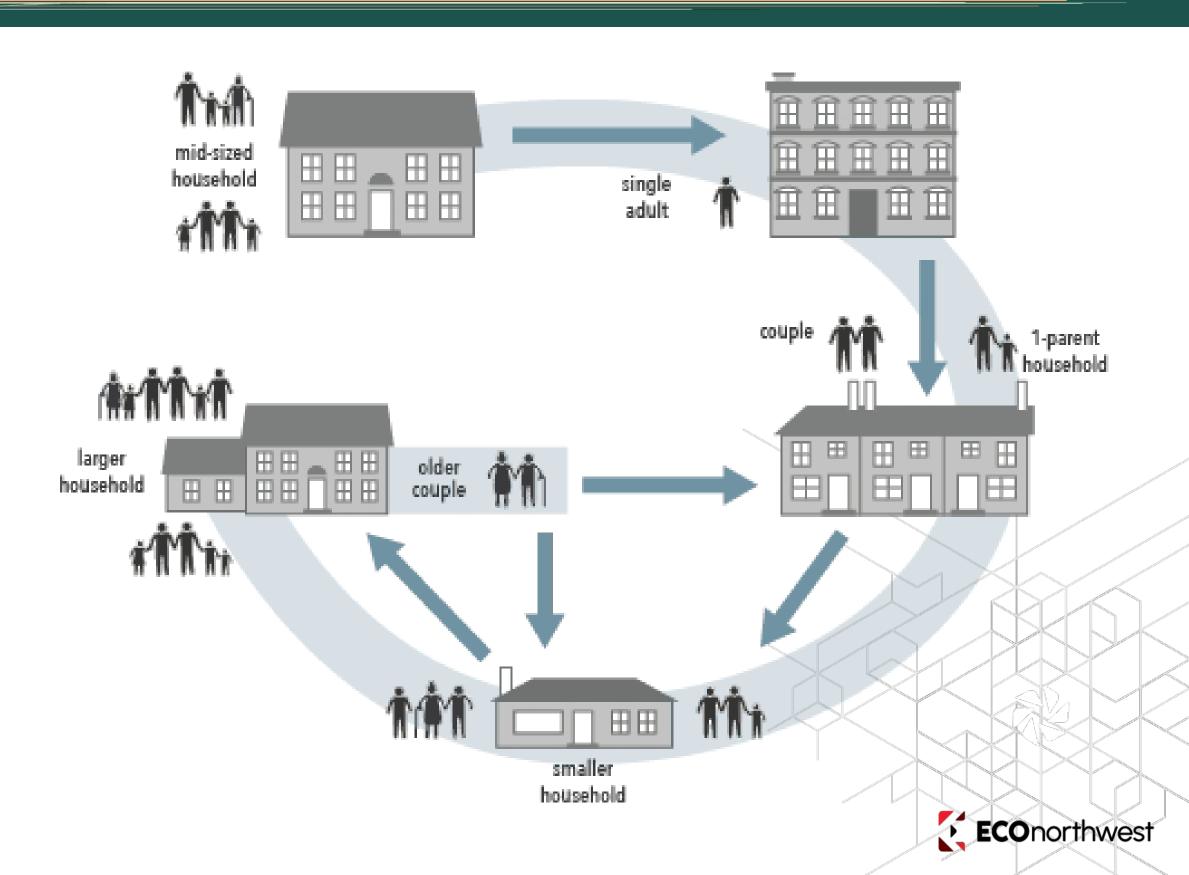
#### Unmet Housing Needs: Results of the HNA

- McMinnville's HNA was completed in 2023
- McMinnville is forecast to grow by the following between 2021 and 2041:
  - ◆ 15,300 new people
  - ◆ 4,657 new dwelling units
- McMinnville has a deficit of 202 gross acres of land for housing
- McMinnville has unmet housing needs for housing that is affordable for current and new residents (as discussed in this presentation and in the HPS)

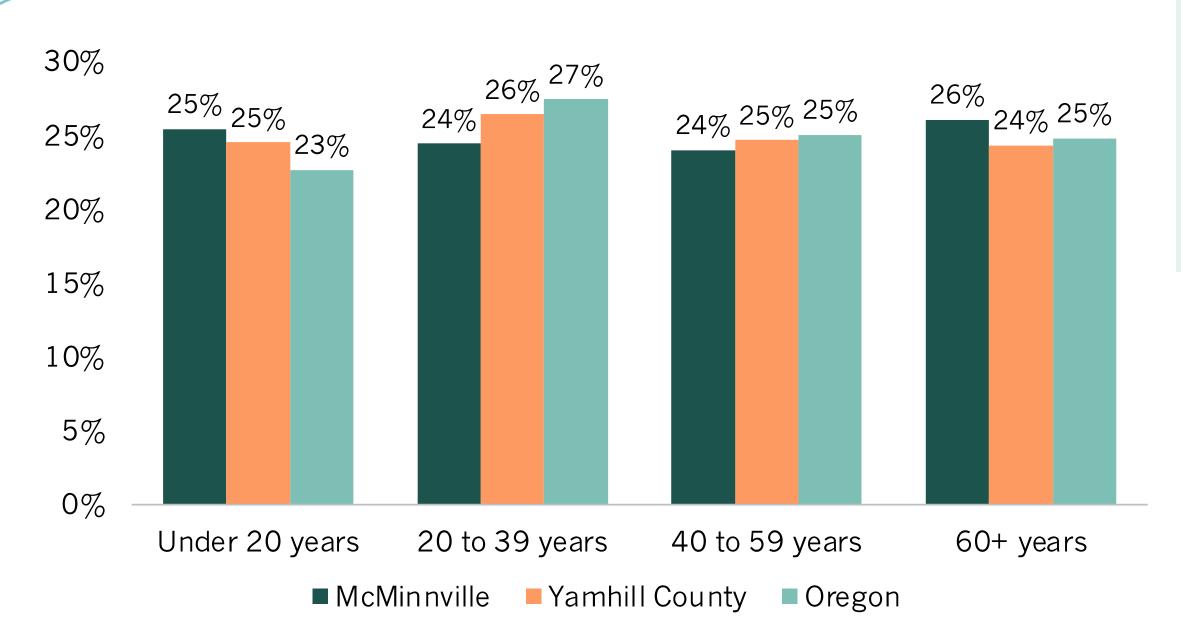


#### Factors that Affect Housing Demand

- Age
- HouseholdComposition
- Income



#### Population Distribution by Age

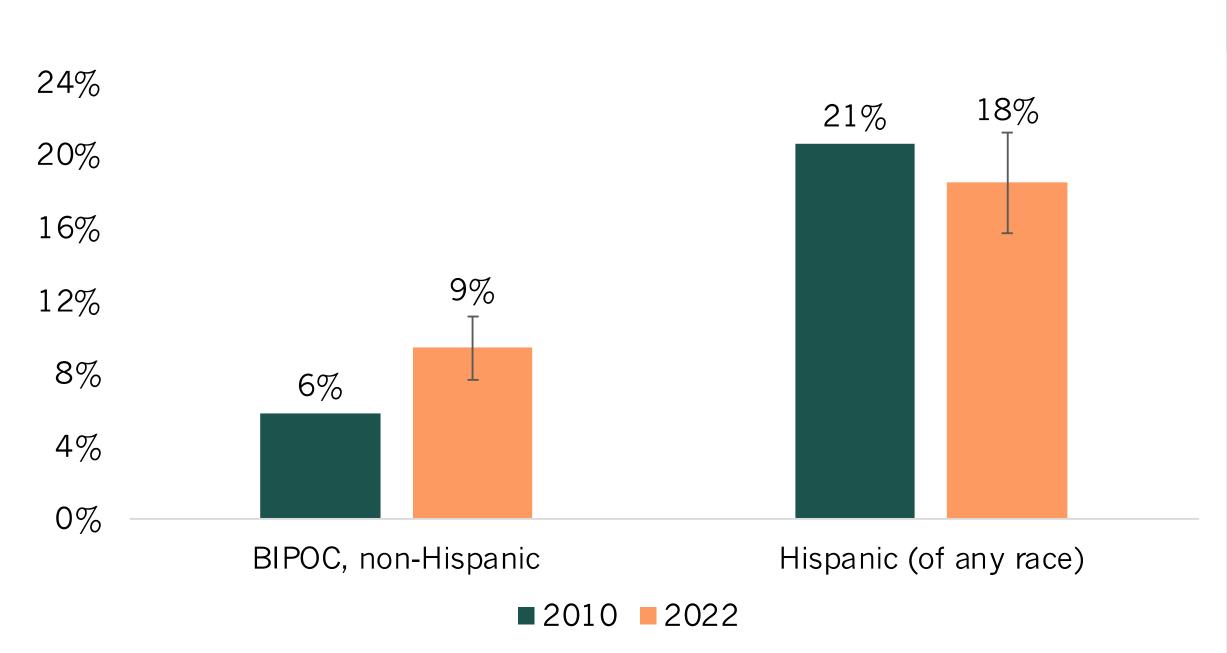


More than half of McMinnville's population is younger than 20 years or older than 60 years.

Source: U.S. Census Bureau, 2018-2022 ACS, Table B01001.



#### **BIPOC** Population



Source: U.S. Census Bureau, 2010 Decennial Census Table P005001, 2015–2019 ACS Table B03002. Note: Black bars denote the potential upper and lower bound of the estimate using the margin of error reported by the Census. Margins of error are not available for 2010 data.

McMinnville's BIPOC, non-Hispanic population grew by 1,374 people between 2010 and 2022.

During the same period, McMinnville's Hispanic population declined by 261 people.

#### Commuting Flows



Source: US Census Bureau, Census on the Map, 2021. Arrows are conceptual and do not reflect exact directions.

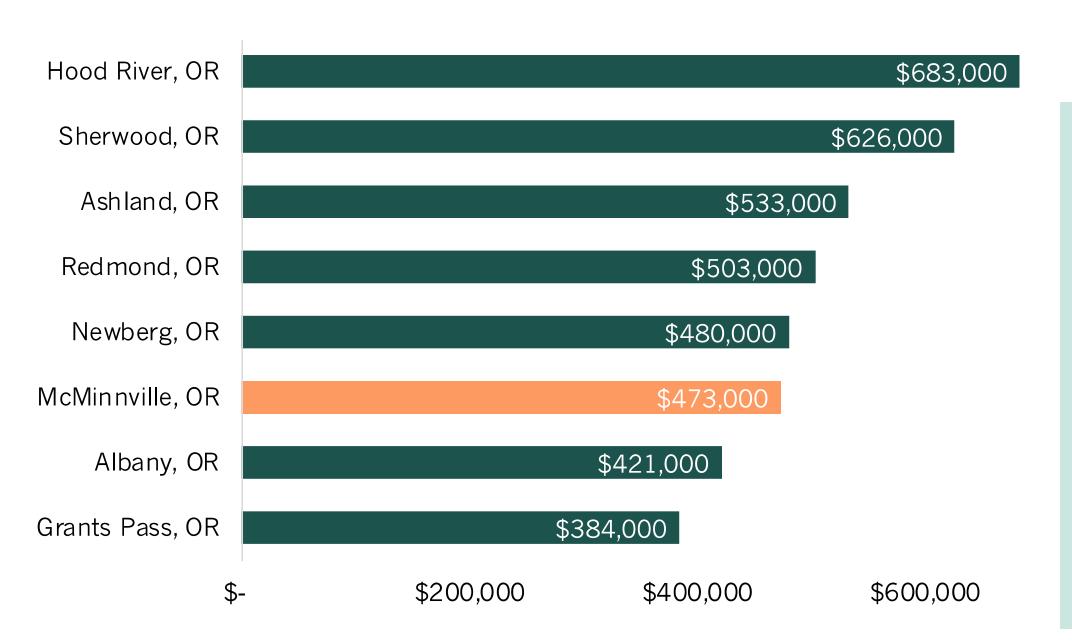
#### About 14,434 McMinnville residents employed

Around 8,874 workers living in McMinnville commute out of McMinnville for work while 9,467 commute into McMinnville for work but live outside of McMinnville

10

10

#### Median Home Sales Price

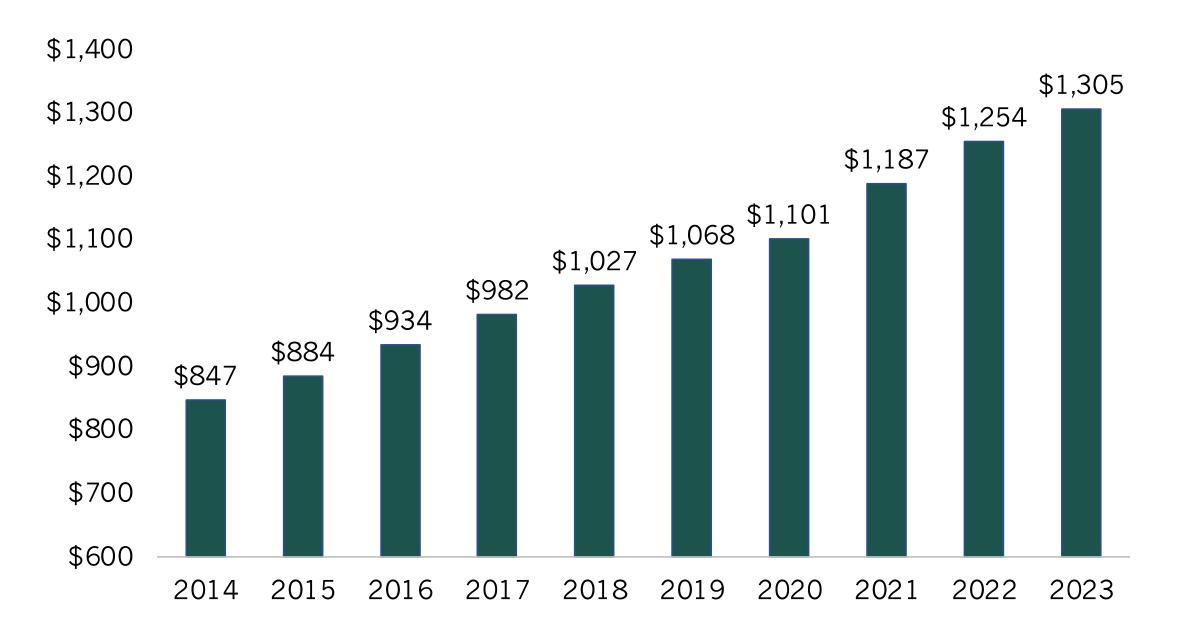


#### Between 2012 and 2022

- Household income increased by 51%
- Rent increased by 68%
- Home sales prices increased by 173%

Source: Redfin, June 2024.

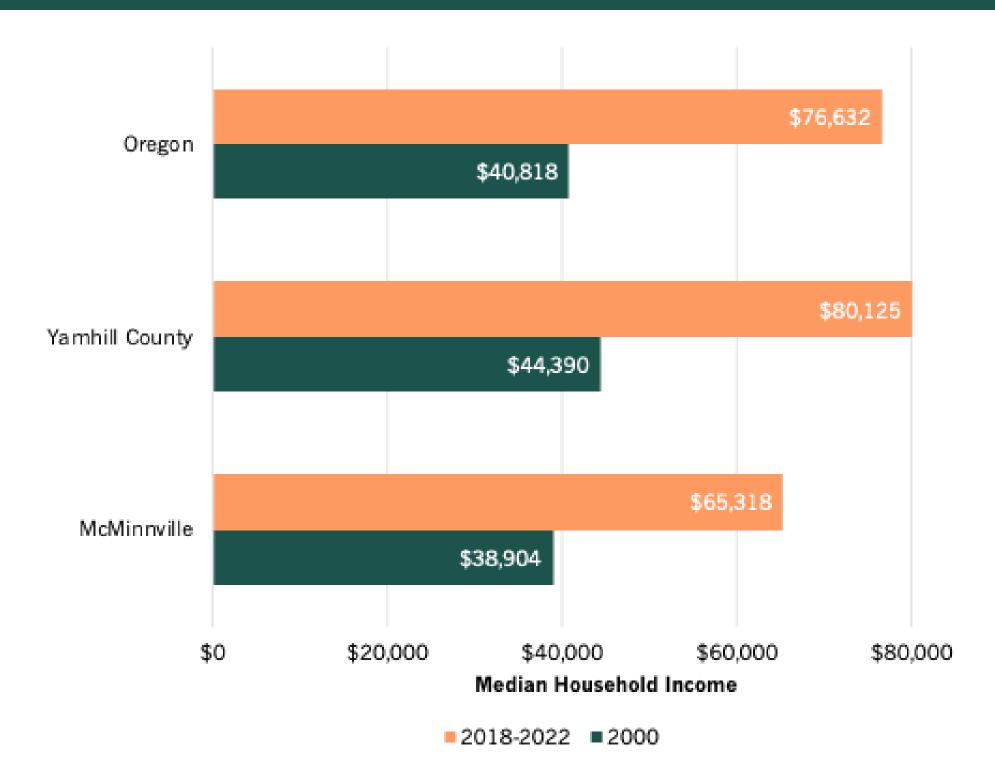
#### Monthly Average Asking Rents



Between 2014 and 2024, McMinnville's average multifamily asking rents increased by 54% (\$458) to \$1,305 per month, not including utility costs.

Source: Costar, pulled March 2024

#### Median Household Income

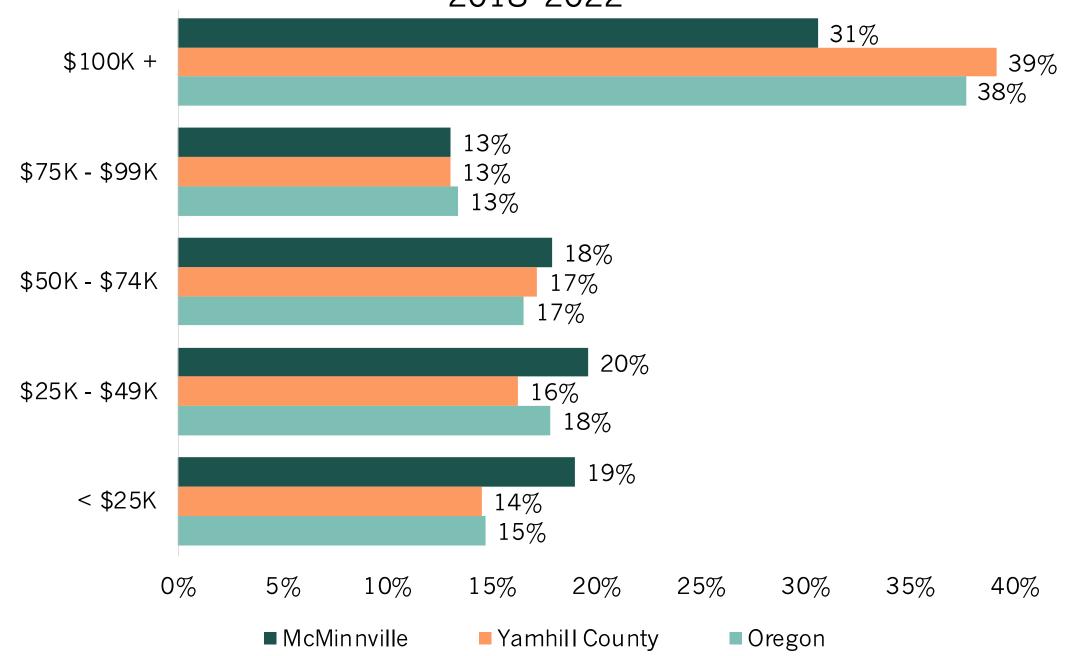


McMinnville's Median
Household Income is about
\$65,000. It is lower than
median incomes in Yamhill
County (82%) and Oregon
(85%).

Source: U.S. Census Bureau, 2018-2022 ACS, Table B25119 and 2000 Census, Table Hct012001.

#### Wide Range of Incomes in McMinnville





McMinnville has a higher share of households earning less than \$50,000 and a smaller share of households earning more than \$100,000, compared to the county and the state.



#### Financially Attainable Housing in Based on McMinnville MHI

#### If your household earns...

\$19,600

30% of household income

> \$490 monthly rent OR

\$49,000-\$59,000 home sales

price

Cashier \$32,600

Food Processor \$39.990

\$39,190 \$52,250

> 80% of household income

\$65,320

100% of household income

\$1,630

monthly

rent

OR

\$163,000-

\$196,000

\$78,400

120% of household income

\$1,960 monthly

rent OR

\$235,000-\$274,000

home sales price



#### Then you can afford...

\$1,310

monthly

\$980 monthly rent OR

60% of

household

income

\$98,000-\$118,000 home sales

price

rent OR \$131,000-\$157,000

home sales price

Forest

Technician

\$47,110

home sales price

Truck and Tractor

Counselor \$72.665

\$83,210

Median Household

Income: \$65,318 in McMinnville

#### Median Home Sale Price: \$473,000

Requires \$158,000 income or 241% of household income in McMinnville

#### Average Monthly Rent:

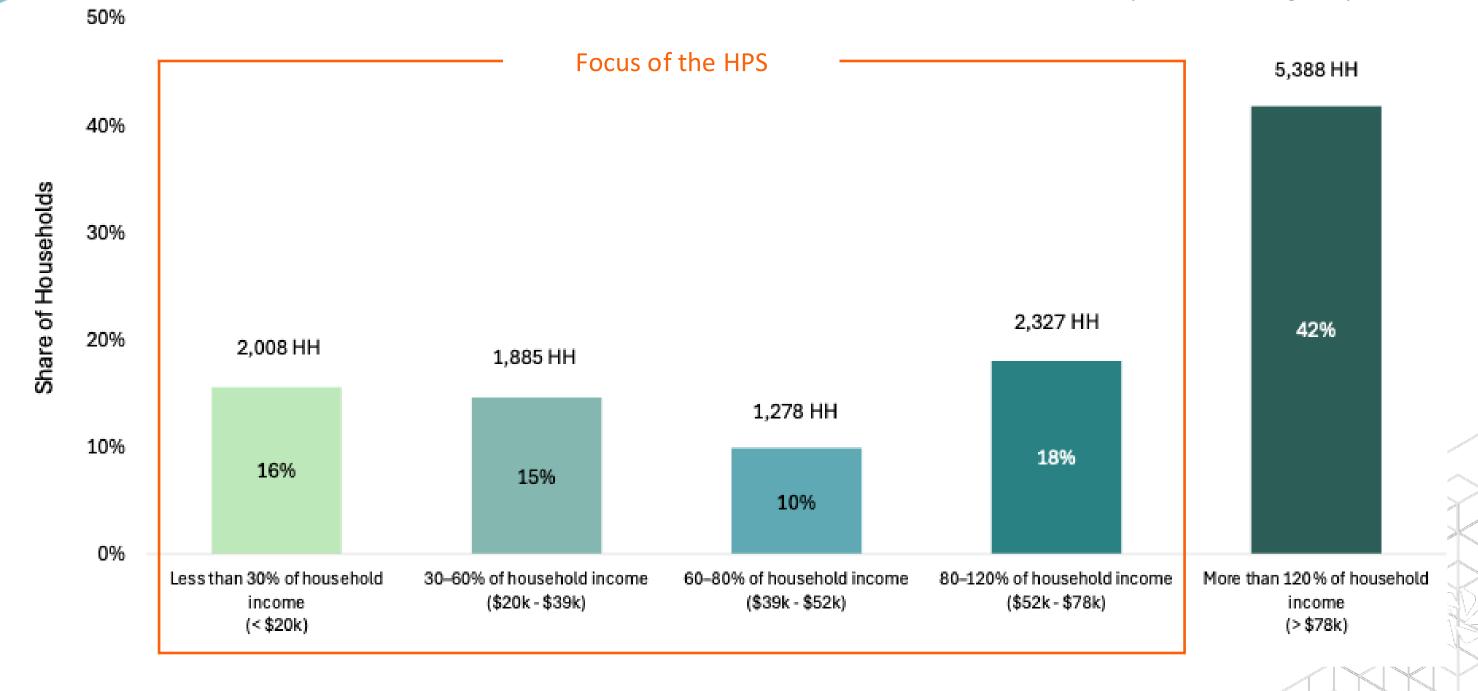
**\$1,468** (Rent & utilities)

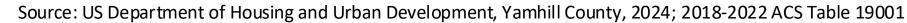
Average rental housing costs requires about 90% of household income to afford

Average monthly rent is for 2-bedroom units. Data Sources: Redfin, CoStar

## Existing Households by Income Level

Median Household Income is for McMinnville with number of households per income group.



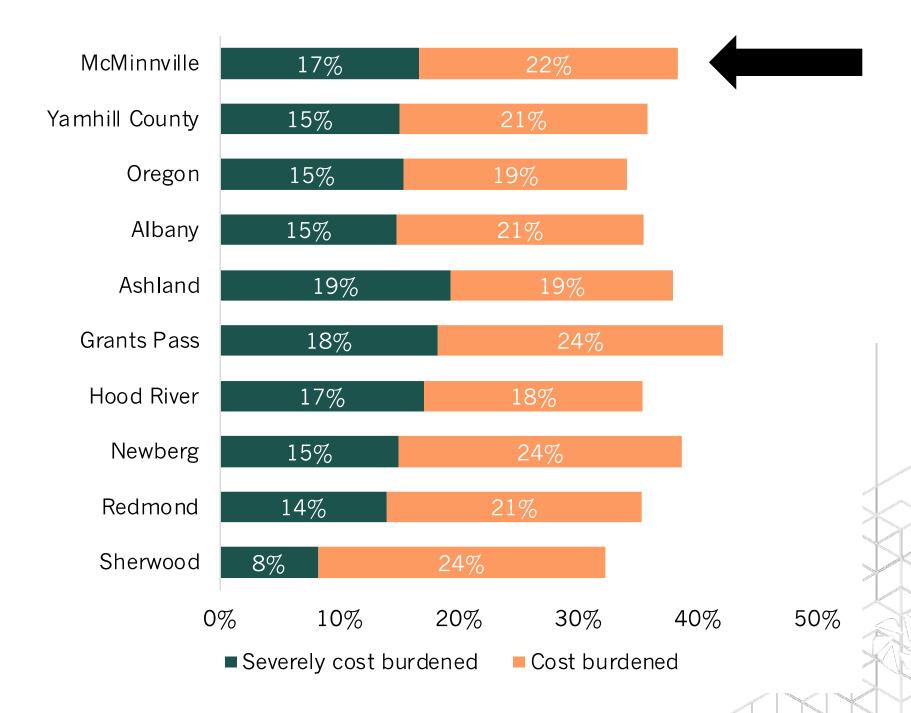




#### Cost Burden

Cost burdened: spending more than 30% of income on housing costs

Severely cost burdened: spending more than 50% of income on housing costs

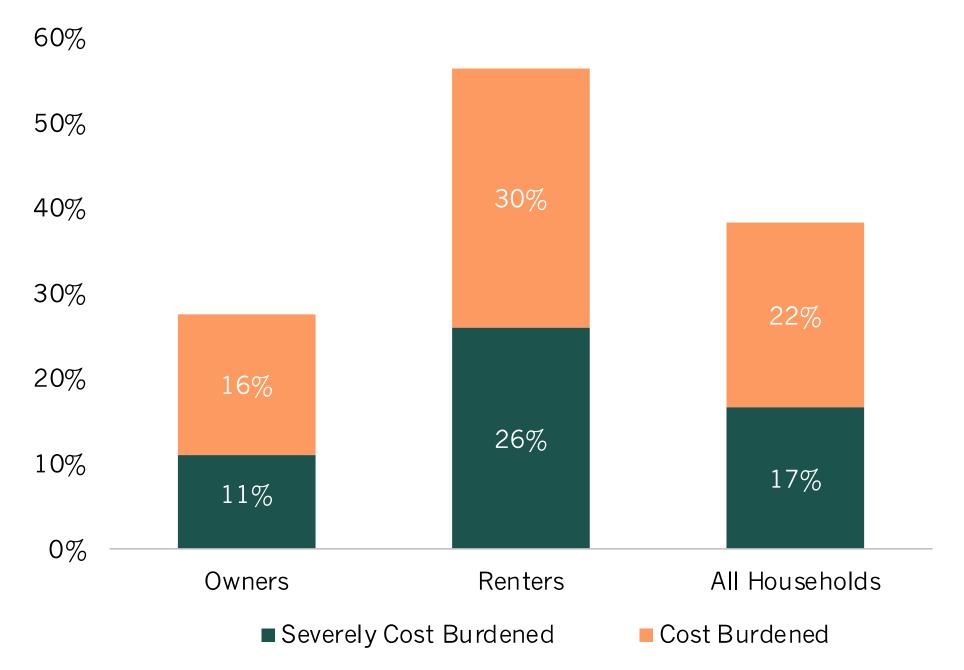


Source: U.S. Census Bureau, 2018–2022 ACS Tables B25091 and B25070.



## Renters are More Likely to be Cost Burdened



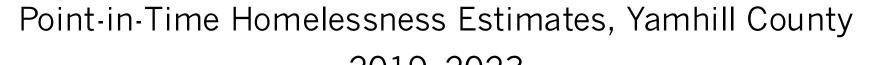


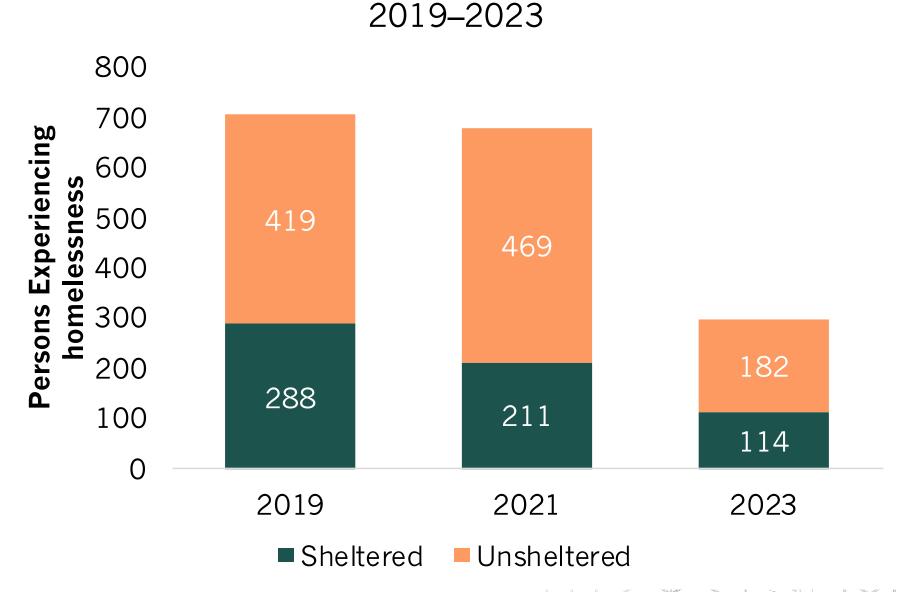
About <u>56%</u> of McMinnville's renters were cost burdened or severely cost burdened (2,670 households), compared to 27% of homeowners (2,173 households)



#### Housing Needs Often Differ by Group

- People experiencing homelessness:
  - ◆ Temporarily or chronically
  - ◆ Alone or with children
- Racial or ethnic groups
- People over 65 years old
- People with disabilities



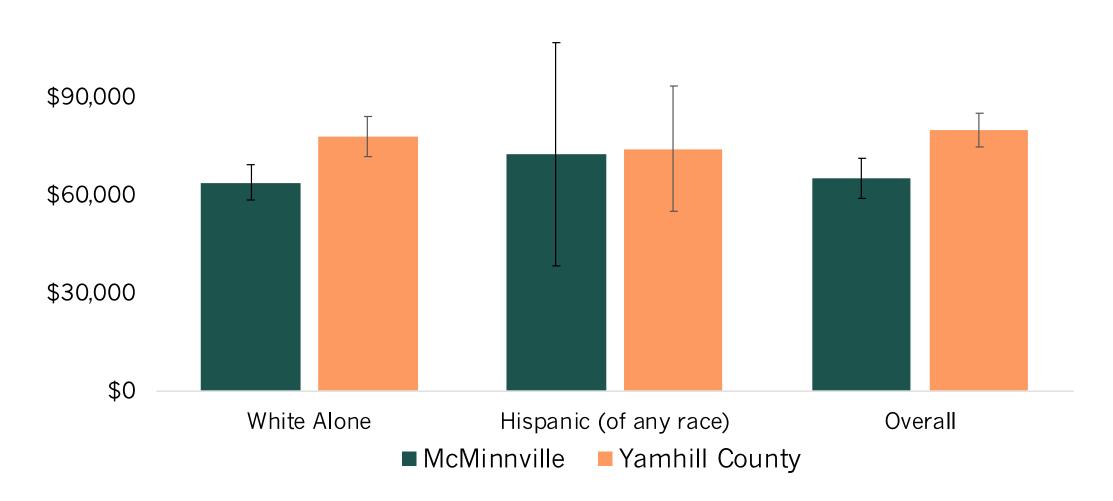


Source: Oregon Housing and Community Services.



## Ability to Pay for Housing by Race and Ethnicity

Median Household Income by Selected Race and Ethnicity 2018–2022



Source: U.S. Census Bureau, 2015-2019 ACS 5-year estimate, Table S1901. Note: Other races not included due to high margins of error (more than 50 percent).

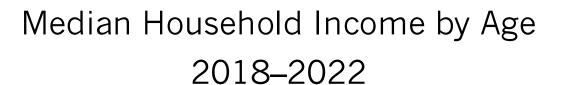
The largest racial and ethnic groups in McMinnville are:

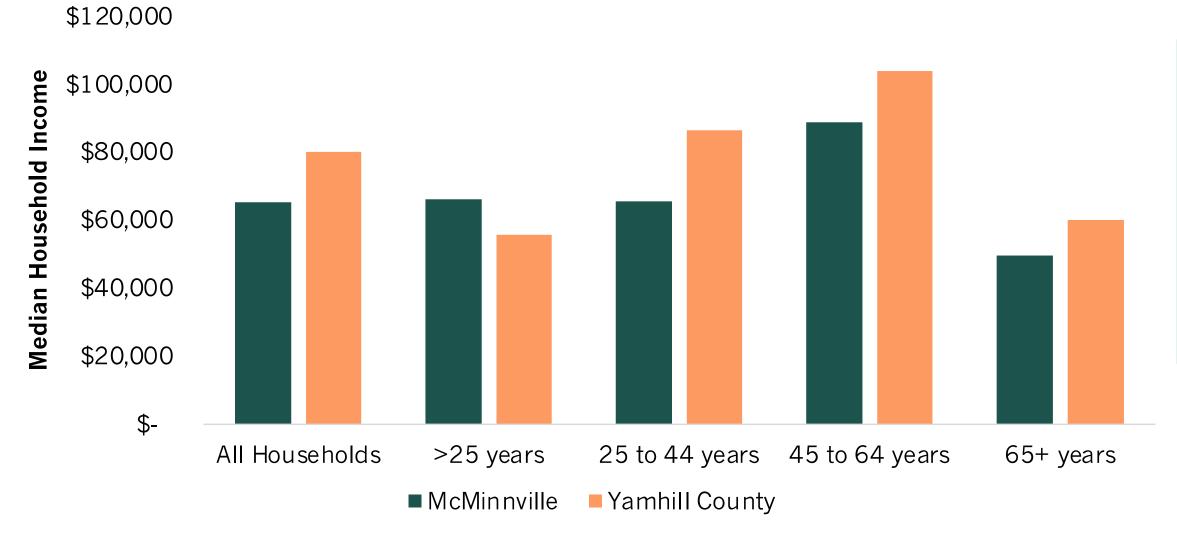
White, non-Hispanic: 24,825 people, 72% of population

Hispanic/Latine (any race): 6,369 people, 18% of population



#### Ability to Pay for Housing People Aged 65 Years and Older





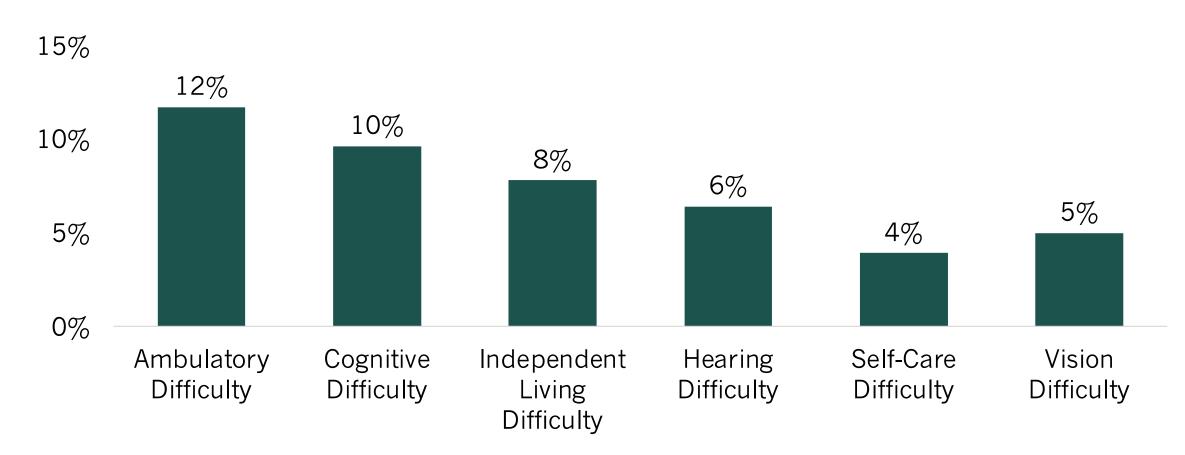
In McMinnville, median household income for people over 65 years is 76% of the overall median.

Source: U.S. Census Bureau, 2018-2022 ACS 5-year estimate, Table B19049.



#### Persons with a Disability

Share of Persons with a Disability by Type (% of Total Population) 2018–2022



Source: U.S. Census Bureau 2018–2022 ACS, Table K201803.

About 22% of McMinnville's population has one or more disabilities



## Themes of Unmet Housing Needs for Specific Groups

- Access to affordable housing
  - ◆ Zoning changes, Rent and ownership, diverse housing types
  - ◆ Market-rate and income-restricted affordable housing
  - Urban areas, infrastructure planning for urban areas
- Access to housing that meets the household's needs
  - ◆ Size and configuration, number of bedrooms
  - Housing with needed services such as mental health, substance abuse, healthcare services
  - ◆ Accessibility for people with a disability
- Access to housing without discrimination





Identifying Actions for the Housing Production Strategy

# ECONOMICS • FINANCE • PLANNING

#### State Requirements for McMinnville

- Adopt an HPS by December 2025
- Commit to implementing the actions in the HPS over the 2026 to 2033 period
  - **◆** Commit to implementation
  - ◆ Be required to report to DLCD on implementation progress, and be required to comment on its effectiveness in the future
- Strategies not identified in the HPS may still be implemented by the City, but the City will not be held to specific action by the State.

#### Evaluating the Strategies in the HPS Together

Do the strategies, taken together, achieve fair and equitable housing outcomes?

- Affordable homeownership and affordable rental housing
- Avoid gentrification or displacement and increase housing stability
- Housing options for residents experiencing homelessness
- Location of housing, affordable options within compact, mixed-use areas
- Housing Choice, affordable options in safe neighborhoods with high-quality amenities

Fair Housing, especially for federal and state protected classes

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#### New State Requirements for HPS (effective in 2025)

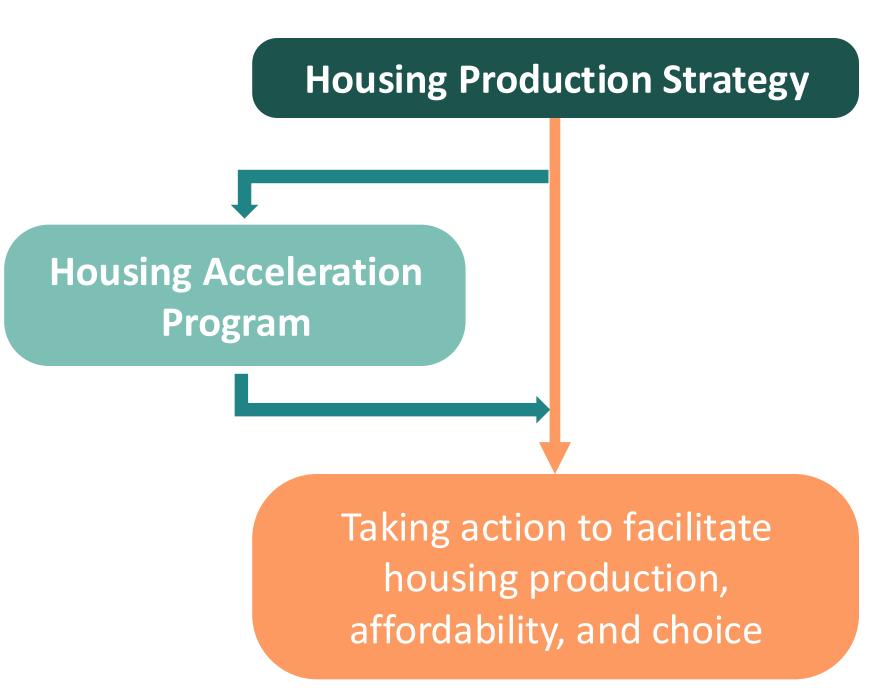
- The State is in the process of revising the rules that govern implementation of the HPS. The draft rules include a midpoint review (at year 4) that requires the city to...
  - ◆ Summarize actions from the HPS that have been implemented to address unmet housing needs
  - ◆ Reflect on the efficacy of the implemented actions for meeting unmet need, considering information in the new State Housing Production Dashboard and Housing Equity Indicators
- The new rules will be finalized by December 2024 and are still being revised now

See the draft OAR 660-008-0150 for more details

#### Housing Acceleration Program Context

#### **ORS 197A.130 - Principles**

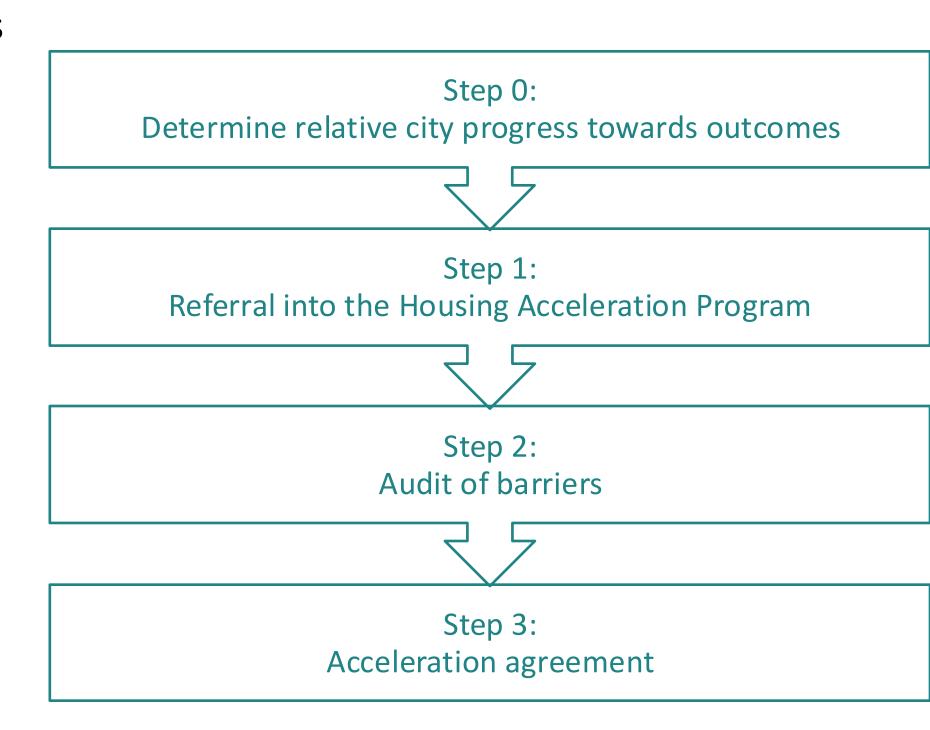
- (a) Increasing housing production;
- (b) Developing affordable and equitable housing;
- (c) Forming partnerships with cities and with other public bodies;
- (d) Responding proportionately to housing underproduction;
- (e) Escalating enforcement to address persistent, repeated or deliberate noncompliance with housing production strategies and action items; and
- (f) Considering the availability of state resources to support housing production.



Slide source: DLCD

#### Housing Acceleration Program Process

- DLCD required to annually refer cities to program:
  - HPS adoption
  - Undertaking actions in HPS
  - ◆ LCDC referral
  - ◆ Underperformance
- DLCD leads an audit of barriers to housing production, affordability, & choice
- DLCD & city enter agreement to take actions within their control



Slide source: DLCD

## New Housing Accountability and Production Office (HAPO)

- New division within the Department of Land Conservation and Development (DLCD), joint with State Building Code, tasked with overseeing compliance with state housing laws related to the development process
- Key HAPO responsibilities:
  - ◆ Enforcement of State regulations about housing laws related to development application
  - Providing technical assistance to cities to help reduce housing development barriers
  - ◆ Coordinate State agencies to support residential development
  - ◆ Ensure that local governments are taking actions to bring them into compliance with State housing laws related to development applications

For more information see Senate Bill 1537, Sections 1 to 3

#### Starting Discussion of Barriers to Housing Development

- Lack of available, developmentready buildable lands
- Need for area-specific planning
- Need to re-zone some land, including to R-5
- Need for code changes to implement Great Neighborhood Principles

- Need for infrastructure
  - Addressing current limitations on water and sanitary sewer
  - Servicing newly urbanizing land
- Challenges in getting affordable housing developed
  - Current state inclusionary zoning policy presents challenges
  - Need for funding
  - Challenges in using Section 8 Housing Choice Vouchers
- Limitations of staff capacity and city funding



#### Barriers to Accessing Housing that is Affordable

- Lack of zoned areas for affordable housing
- Inadequate supply of development-ready land
- Zoning limitations particularly associated with smaller housing, diverse options
- Funding and resources to support development of income-restricted affordable housing
- Lack of existing nonprofit capacity to support affordable housing development









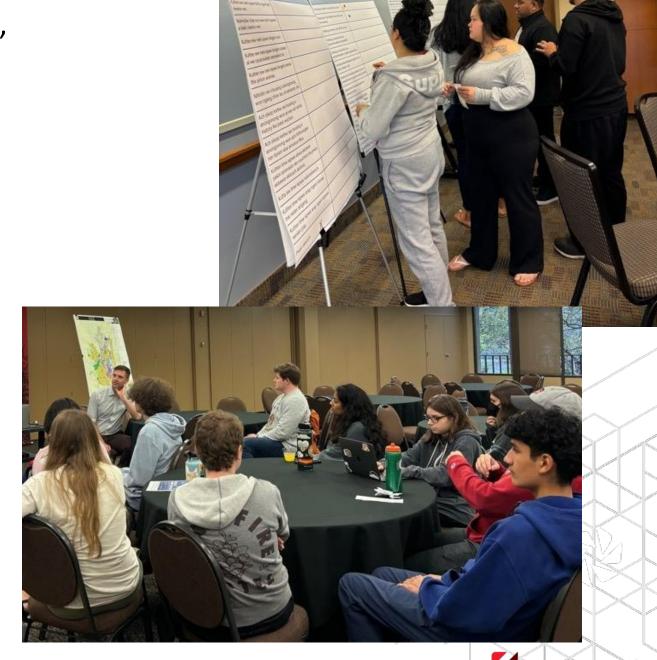
#### Additional Barriers....

- What do you see as barriers to developing housing affordable to residents of McMinnville?
- What do you see as barriers to accessing housing affordable to residents of McMinnville?

#### Public Engagement in the HPS

#### **Future Engagement**

- Series of diverse focus groups (Latinx, disability, service providers, workforce)
- ~3 Affordable Housing Committee Meetings
- 6 Project Advisory Committee Meetings
  - ◆ 1<sup>st</sup> PAC in August 2024
- Open house, listening sessions, survey
- ~2 Planning Commission, City Council work sessions





#### **Evaluating the Actions**

## Do the strategies achieve fair and equitable housing outcomes?

- Affordable homeownership and affordable rental housing
- Gentrification, displacement, and housing stability
- Housing options for residents experiencing homelessness
- Location of housing, within compact, mixed-use areas
- Housing Choice, in safe neighborhoods with high-quality amenities
- Fair Housing, especially for federal and state protected classes



#### McMinnville is already doing a lot

## Examples

- Housing Strategy (2019) actions
- Affordable housing committee formed in 2016 to help with homelessness & low-income families
- Fair Housing Act best practices (2021)
- City Center Housing Strategy
- Evaluate 3 Mile Lane for Residential Development
- Allow more diverse housing: middle housing, ADU, co-housing, etc.
- Infrastructure improvements (sewer treatment capacity, water zone 2)







#### Potential Actions for Inclusion in the HPS

#### Regulatory/Land Use

- Growth planning
- Housing development in existing UGB
- Infrastructure and public facilities planning
- Special area planning (UGB areas)
- Land use/code amendments (Update Great Neighborhood Principles)

#### Other/Incentives

- Programs for affordable housing
- Leverage partnerships for housing





**PAC Meeting Pictures** 



<sup>\*</sup>Housing Strategy, 2019

#### Potential Actions in the HPS

- Rezone land for housing
- Identify land for affordable housing development
- Community Land Trusts (funding, land, partnership)
- Homeownership support (downpayment assistance, nonprofit partnership)
- SDC financing credits (spread payment over time to reduce reducing upfront costs)
- Fee for demolition of affordable homes

- Affordable Housing Property Tax Abatement
- Multiple-Unit Limited Tax Exemption Program
- Construction Excise Tax (CET), tax assessed on construction permits (% value of improvements)
- Transient Lodging Tax Funds for Affordable Housing



#### Upcoming Action Work

- Develop Land Use Efficiency measures (Fall 2024 to Winter 2025)
  - Draft and review measures
  - Seek input from community, project advisory & affordable housing committees
  - ◆ Input from Planning Commission and City Council
- Develop list of actions for inclusion in the Housing Production Strategy
  - Develop and evaluate actions for potential inclusion in the HPS
  - Work with stakeholders to vet and refine potential actions
  - Engage with Planning Commission and City Council to provide feedback on actions (Fall 2024 to Winter 2025)
  - ◆ Evaluate potential strategies to see if they achieve fair and equitable housing outcomes
  - Adopt Housing Production Strategy (Spring 2025)





#### Discussion Questions

- Do you have input on ideas for actions for consideration in the HPS?
- Are there actions we have not mentioned that you would like to ensure are considered?
- Are there actions that we mentioned that you think should not be under consideration?

